Lower Monongahela River 2-3-4 Project Update Inland Waterways Users Board Meeting No. 94

Mr. Steve Fritz MEGA Program Manager Pittsburgh District Great Lakes and Ohio River Division 22 July 2020

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Pre-Project Condition Post-Project Condition Braddock L/C L/D_2 L/D 3 L/D3Charleroi L/D L/D4

> US Army Corps of Engineers ®



File Name

Lower Mon Bottom Line Up Front

- ✓ Current Schedule: No change since last update
 - December 2023 (Early Project Operational, 90% benefits)
 - January 2025 (Early Project Complete)
- ✓ Current Cost: On Budget
 - ► TEP Total Estimated Price, assuming efficient funding, at \$1.08 Billion, \$1.23 Billion including all contingencies.

✓ Keys:

- 1. Continue to effectively manage work areas conflicts.
- 2. Develop long-term Charleroi Land Chamber closure.
- 3. Identifying known and potential future acquisitions.
- ✓ Good news: M22-M27 Contract is substantially complete.



NOTE: Funding & schedule information reported does not include the Charleroi Land Chamber or the Port Perry Bridge relocation.

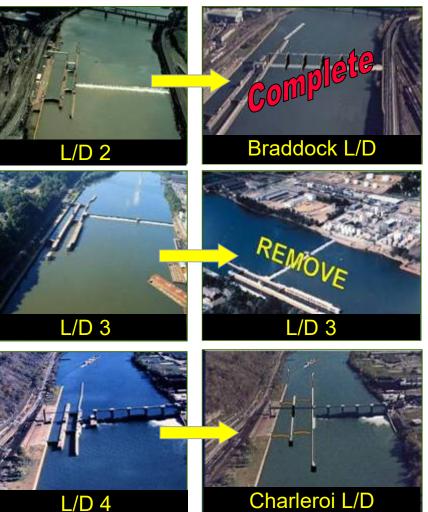


Lower Mon - Project Overview

Pre-Project Condition

L/D 4

Post-Project Condition



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Major Project Features

- New Dam at Braddock
- New Locks at Charleroi
- Dredging
- Charleroi Dam Stilling Basin
- Removal of Locks and Dam 3
- Relocations
- Financial
 - 902 Limit: \$1.76 Billion
 - Current Estimate at Completion \$1.08 Billion, including reasonable contingencies *1

*1 does not include Land Chamber nor Port Perry Bridge



Lower Mon - Project Schedule

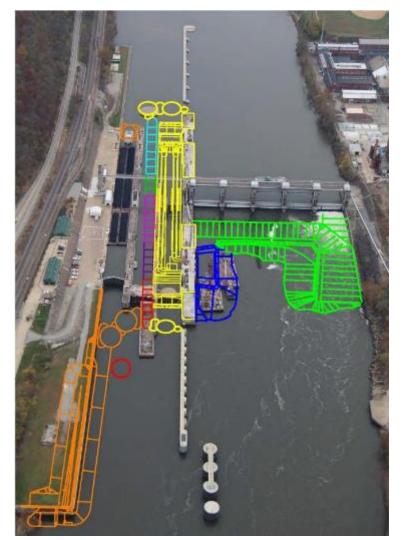
Major Feature Construction	Last Reported Completion (Sep 2019)	Revised
Charleroi M22-M27	Jun 2020	July 2020
Charleroi Dam Stilling Basin	Nov 2022	
Charleroi River Chamber Completion (RCC)	Sep 2023	
Dredging Pool 3 TO 3 Award	July 2020	June 2020
Relocations	Variable	
Lock and Dam 3 Removal	Feb 2025	





4

Lower Mon – Charleroi Ongoing / Pending Construction Plan



Description	Last Reported Completion	Current Completion	Option Expires	% Complete
M22-M27	2020	Jan 2020	NA	98%
RCC Base	2023	Oct 2023	NA	99%
RCC Opt 1	2023	Oct 2023	NA	92%
RCC Opt 2	2023	Oct 2023	NA	72%
RCC Opt 3	2023	Oct 2023	NA	67%
RCC Opt 4	2023	Oct 2023	NA	1%
RCC Opt 5	2023	Oct 2023	NA	1%
Stilling Basin	2021	Nov 2022	Nov 2021	33%
Pool 3 Dredging (Y3)		April 2021	NA	1%

Notes:

- Risk informed RCC completion is 2027
- Remaining project features not shown on this slide:
 - Pool Clearing (FY22 planned award)
 - Lock and Dam 3 Removal (FY22 planned award)
 - Relocations



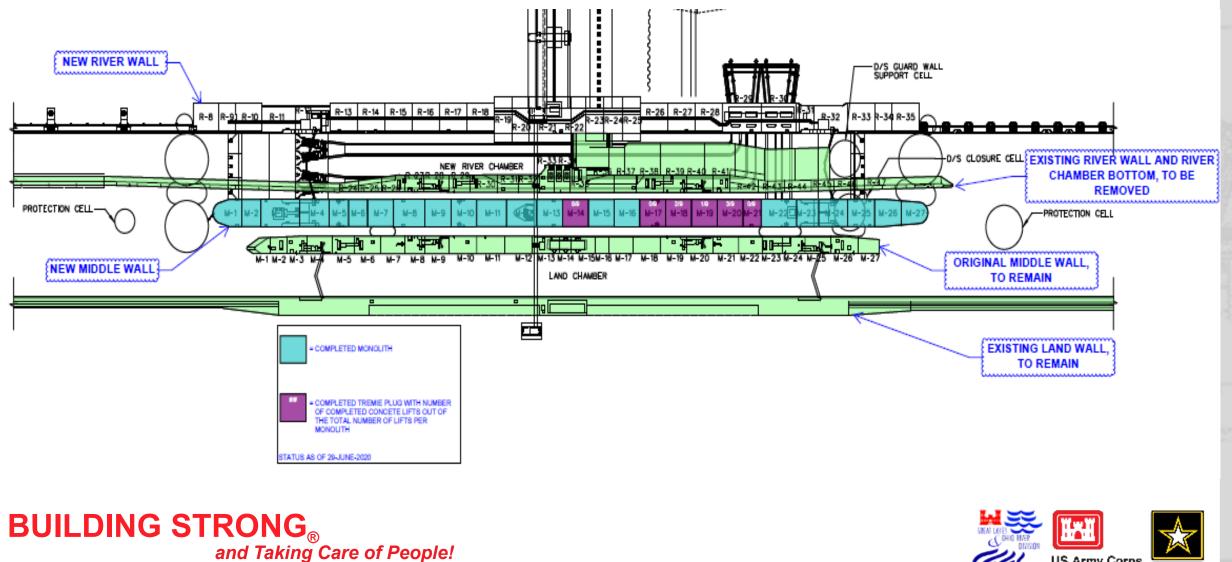


Charleroi Overall Construction Footprint





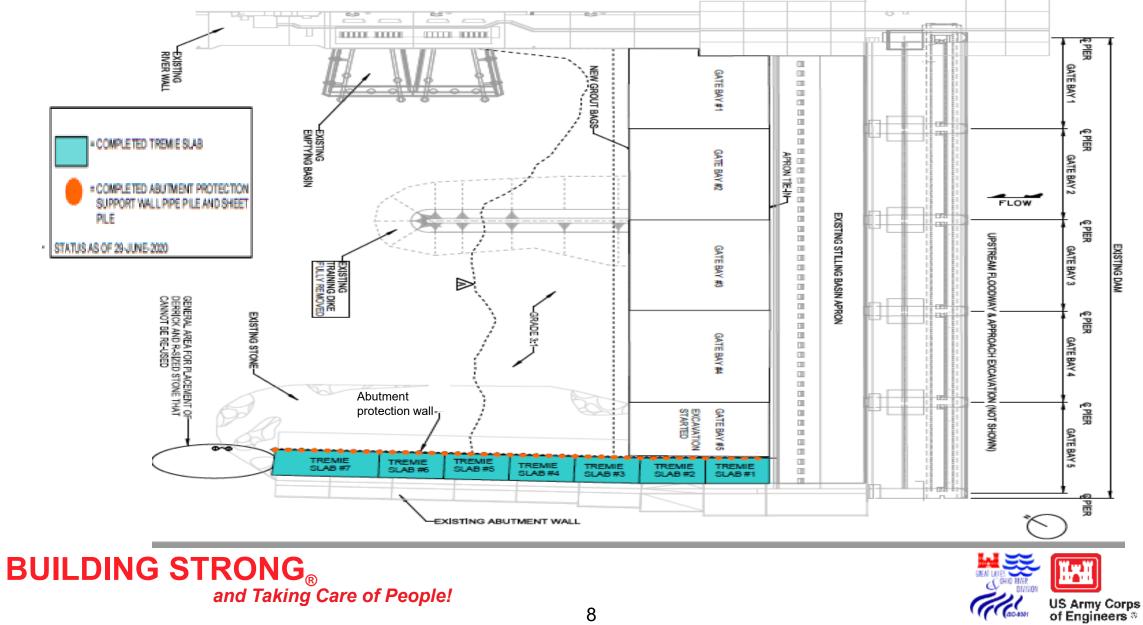
Charleroi Middle Wall Progress



7



Charleroi Stilling Basin Progress



8

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Charleroi Construction – M22-M27 Contract Images





- 1 Down Stream Bull Nose.
- 2 M22 final lift preparation.
- 3- River Chamber side on the Middle Wall with sheet pile removed exposing the king piles.







Charleroi Construction – RCC Contract Images



- 1 Option 3 cofferbox dewatered with tremie seals.
- 2 Option 3 cofferbox with the first lifts place for M21 and M19.



Charleroi Construction – Stilling Basin Contract Images



- 1 Left abutment protection wall pipe pile tremie placement.
- 2 Left abutment protection wall pipe pile tremie placement.





Locks and Dams 2, 3, and 4, Monongahela River, PA

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Current Project Estimate ^{*1} : \$1.23B (\$2.76B)	ARRA	CG	IWTF	Total
Allocations through FY2016:	\$68,261,203	\$338,640,646	\$338,640,652	\$745,542,501
FY17 Allocation:	NA	\$41,005,000	\$41,005,000	\$82,010,000
FY18 Allocation:	NA	\$48,150,000	\$48,150,000	\$96,300,000
FY19 Allocation:	NA	\$44,606,606	\$44,606,606	\$89,213,213
FY20 Allocation: (Final Funding)	NA	\$55,648,769	\$55,648,769	\$111,298,000
Total Allocations to Date:	\$68,261,203	\$472,402,253	\$472,402,258	\$1,124,363,248
Remaining Balance:		\$54,735,874	\$54,735,874	\$109,471,747
Remaining Balance Change From Last Meeting:				

Changes: Received FY20 Allocation of \$111M; Received \$298K reprogram from Emsworth

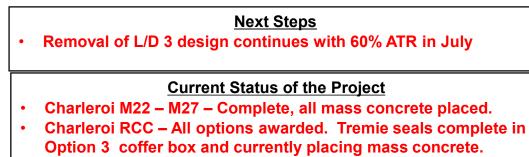
\$1.76B

\$12M

\$2.76B

Funding Overview

- Original Authorized Cost: \$556M
- 902 Limit:
- ARRA Funding (FY09-FY15): \$68.3M
- Engineering & Design Cost: \$694M*2
- Supervision & Admin Cost: \$183M*³
- Mitigation:
- Fully Funded Estimate:



- Pool 3 Dredging Task Order 3 Awarded June 2020. Two dredging rigs mobilized.
- *1. Total Project Cost update May 2018. Cost for 90% of project benefits increased from \$1.22B to \$1.23B. Total project cost increased from \$2.73B to \$2.76B.
- *2. \$694M includes all Engineering & Engineering During Construction, including \$473M for the Charleroi Land Chamber, \$378 million of which is inflation.
- *3. \$183M includes all construction contract Supervision and Administration, including \$120M for the Charleroi Land Chamber, \$102 million of which is inflation.



Locks and Dams 2,	3,	and 4,	Monongahela	River, PA
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Schedule of Remaining Work	Design Initiated	Contract Award	Construction Complete *2	Project Benefits*3	Capitalized Cost Closeout*3
Charleroi River Wall	1-Oct-95	27-Sep-04	30-May-16	2023	2025
Charleroi Emptying Basin	1-Oct-95	30-Sep-13	11-Nov-15	2023	2025
Charleroi River Chamber (M22-M27)	1-Oct-95	15-Aug-14	FY 2020 S	2023	2025
Charleroi Dam Stilling Basin	1-Oct-95	30 Oct -18	FY 2023 S	2023	2025
Charleroi River Chamber Completion	1-Oct-95	16-Sep-15	FY 2023 S	2023	2025
L/D 3 Removal	2020 S	2022 S	FY 2025 S	2023	2025
Dredging	1-Oct-95	29-Sep-17	FY 2021 S	2023	2025
Municipal Relocations *1	1-Oct-95	Multiple	Multiple	NA	2025

* 1: To complete all municipal relocations, multiple relocation agreements are required.

- * 2: Dates are achievable based on the most efficient funding profile (early schedule).
- * 3: Project benefit and close out dates are based on the most efficient funding profile & breaching of Dam 3. Early contract completion for Dam 3 removal extends into 2025.

13

4. Charleroi dam stilling basin completion is scheduled for November 2022.

Actual "S"= Scheduled



Lower Monongahela River Project Time and Cost Scorecard (Data Date of 30 June 2020)



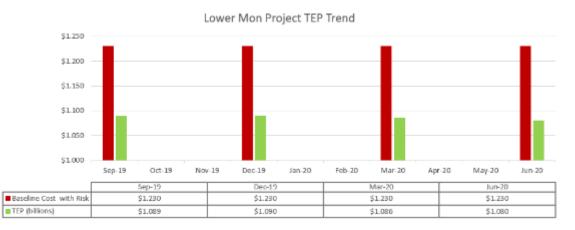
Exper	nditures	No Contingency	Contingency Included	
Planned	(BCWS)	\$912.0M	\$732.3M	
Earned	(BCWP)	\$853.8M	\$944.9M	
Actual	(ACWP)	\$861.9M	\$861.9M	
		CPI = 0.99	CPI 1.10	
BCWP : Reports the value (based on % complete) of the work				

performed to date.

Target:

Actual as compared to Planned: (<1% = Green); (>1% and <3% = Yellow); and (>3% = Red) Values shown reflect project sunk cost of \$550.6M thru FY 2014. EAC = \$1.08 B TPC = \$1.23 B

Budget



Baseline Cost with Risk TEP (billions)

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Schedule	(Baseline)/(Current Early)
Operational (Realize over 90% of p	roject Benefits) 2027 / 2023
Project Complete	2029 / 2025



Major Activity Schedule

Activity	Baseline	Current
Dredging T.O.3 Award	30 Sep 2019	2 June 2020 (A)
L/D 3 Removal 95% Design	31 Jan 2021	31 Jan 2021
Middle Wall Complete	29 Feb 2021	29 Feb 2021
Miter Gates and Misc. Metals Painting Complete	31 Oct 2022	31 Oct 2022



Discussion

RCC Option 3 Coffer Box









Lower Monongahela River 2-3-4 – Back Up Slides

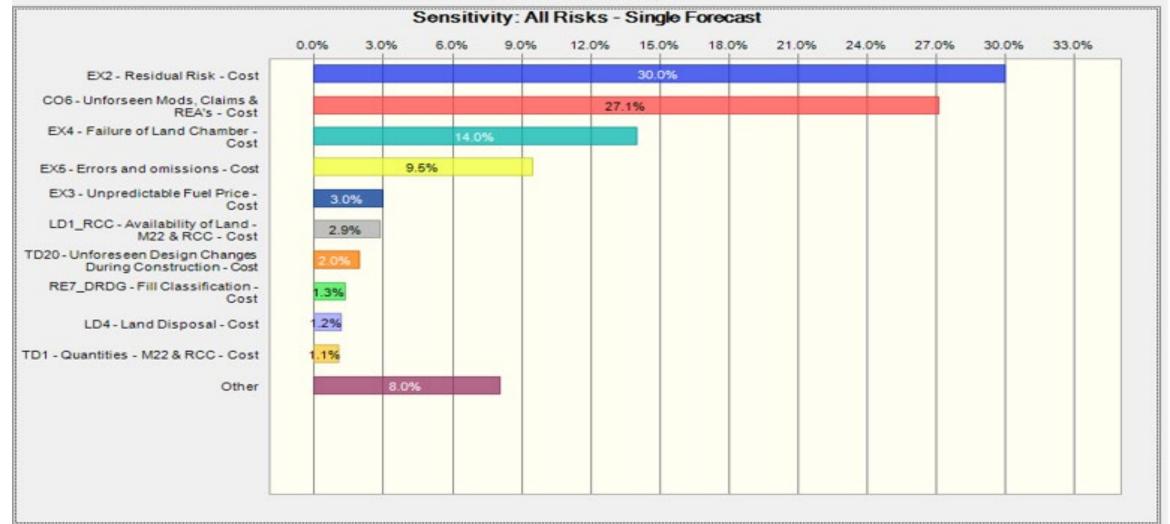
Risk Bar Charts





Project Cost Risk Factors

Contribution to Variance View







Project Schedule Risk Factors

Contribution to Variance View Sensitivity: All Risks - Single Forecast 0.0% 2.0% 4.0% 10.0% 12.0% 14.0% 16.0% 18.0% 20.0% 22.0% 24.0% 26.0% 6.0% 8.0% 21.1% LD4 - Land Disposal - Sched PM2_RCC - Project Funding - RCC -17.2% Sched 7.4% EX5 - Errors and omissions - Sched 6.7% EX2 - Residual Risk - Sched LD1_RELO - Availability of Land -5.3% Relocations - Sched PM4 PM - Coordination Difficulties 5.0% - PM Reporting - Sched CO1_SB-InefficientContractor-Stilling Basin - Sched CO3 - Contractor Shared Use of 4.6% Batch Plant - Sched EX1 - Competing Navigation 3.3% Projects Prioritization - Sched CO6- Unforseen Mods, Claims & 3.2% REA's - Sched CO1_RC - Inefficient Contractor -2.2% M22 & RCC - Sched 19.2% Other

